



# LT-Innovate Annual General Meeting

Brussels, 26 June 2013

BY  
**Philippe Wacker**  
Secretary General

THE FORUM FOR EUROPE'S  
**LANGUAGE TECHNOLOGY** INDUSTRY

[#1]

Funded by  
the ICT Programme  
of FP7



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Where do we stand?

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Main achievements in 2012-13

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Needs

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Support strategy

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Decisions

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# WHERE DO WE STAND?

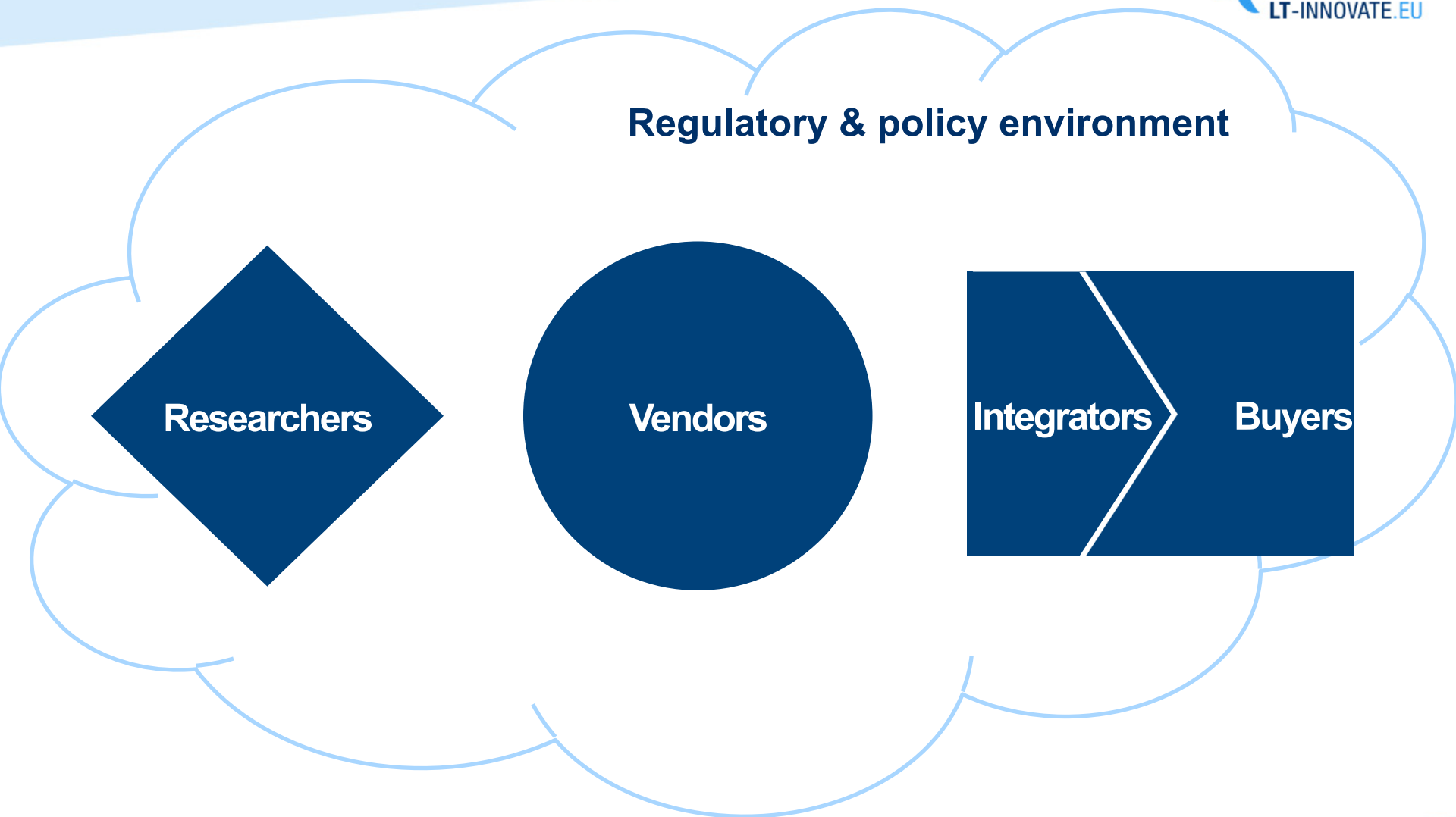
# Our MISSION



- Establish Language Technology as a **consolidated** and steadily growing **industry**.
- Build a more **integrated and aligned** language technology vendor community.
- Ensure that **European LT vendor companies** capture as much as possible of Europe's **unique multilingual market** by identifying and creating **market opportunities** and **mobilising research capabilities**.
- Secure adequate **infrastructural and policy support** from the European Union.



# THE VALUE-CHAIN





Who are we?

- How many?
- Where?
- What **solutions** do we offer?
- What is our consolidated and individual **market worth**?
- What are the **latest innovations** / breakthroughs / best practice cases?
- Which issues / problems can we best solve through **collective action**?



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Who are they?

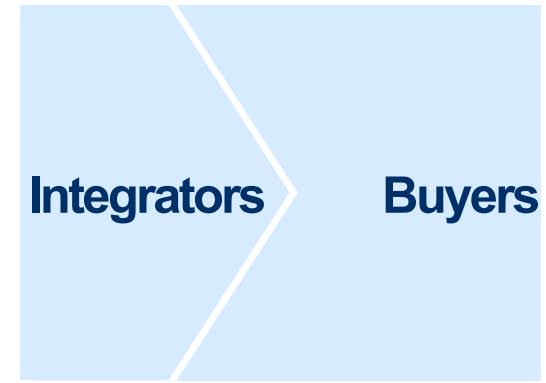
- What do we know about **their business needs**?
  - What do they know about **our solutions**?
  - Are there **opportunities** we have not identified?
  - ...and having found them how do we capture them?
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Who are they?

- What do we **need** them for?
- How do we **interact** with them?
- How do we see our **relationship** with them evolve?

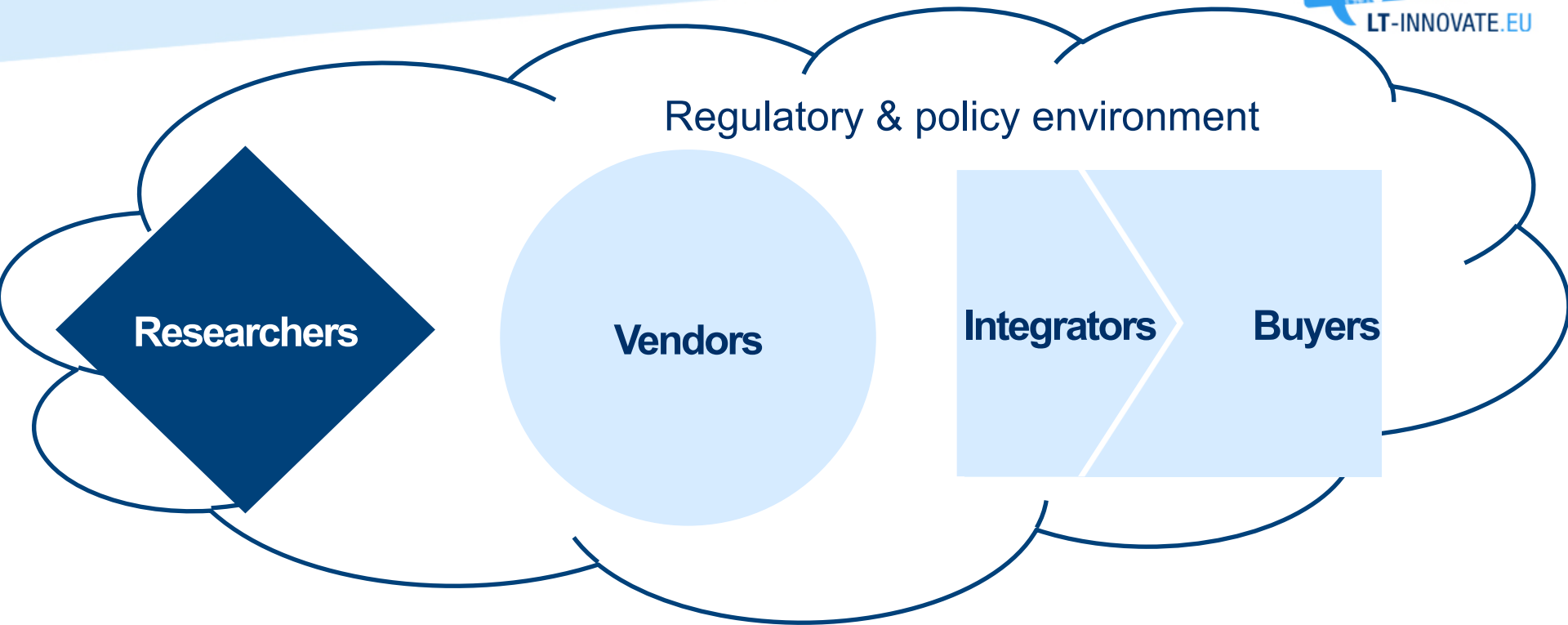




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Who are they?

- **Which kinds** of researchers are we most interested in?
  - How do we **interact** with them?
  - What do we **want** from them?
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Who **decides** on what?

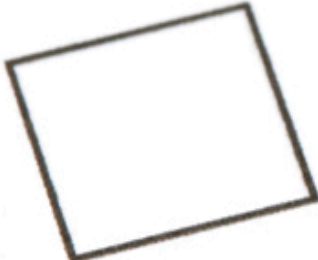
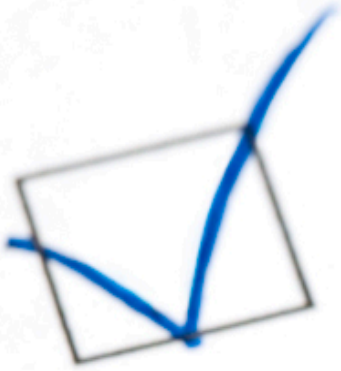
- What do we **know** about **them**?
  - What do they **know** about **us**?
  - What do we **need** from them?
  - How can we **influence** them?
-

# ACHIEVEMENTS IN 2012-13

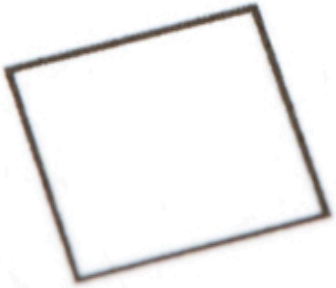
19 June 2012

LTi Summit (Brussels) with LT-Innovate Awards





**September 2012 Membership Survey**





  
FP7 ICT programme, 2007-2013

- last series of calls for project proposals
- challenge 4 of the ICT Work Programme
- objective 4.1: Call to
- objective 4.2: Call SME-DCA
- both calls will close 15 Jan 2013
- evaluation (not experts) & selection completed by March
- projects due to start within 2013

<http://www.fpw-ict.eu>



8-9 October 2012

Workshop (Brussels)





Signature

23 October 2012

Incorporation of LT-Innovate Ltd



**6 December**

**Publication of  
Industry Vision Statement**





▼ 23 Jan 2013 Healthcare Innovation Partnering  
Focus Group (London) →

Optimierte Gewebestabilität mit  
verschiedenen Verbindungstechnologien ?



7 March

Security Innovation Partnering

Focus Group (Madrid)

To explore strange new worlds, to seek out new data and new knowledge, to boldly go where LT has not gone before...

8 April



<http://bit.ly/13UAaST>

Discover the world of  
Language Technologies:  
Download LT2013!



12 April  Focus Group (Berlin) 

Publishing & Media Innovation Partnering



25 April

Tourism Innovation Partnering Focus Group (Madrid)

26/27 June

# LTi Summit (Brussels) with LT-Innovate Awards



June ▼

LT-Innovate gathers 170 LT vendors



# NEEDS





Need solutions that:

- Give them **competitive advantage** over competitors
- Are **user friendly**
- Allow them to do business more **efficiently**
- Address **language as a whole** and not in silos independent of one another
- **Localise suppliers** with the right solutions
- Are coming from **dependable suppliers**



Need to:

- **Localise suppliers** with the right solutions
- Bring added value via technology **integration** and market **knowhow**
- Solve **implementation** issues that are too specific for manufacturers
- Focus on the **client's total solution**



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## Survey:

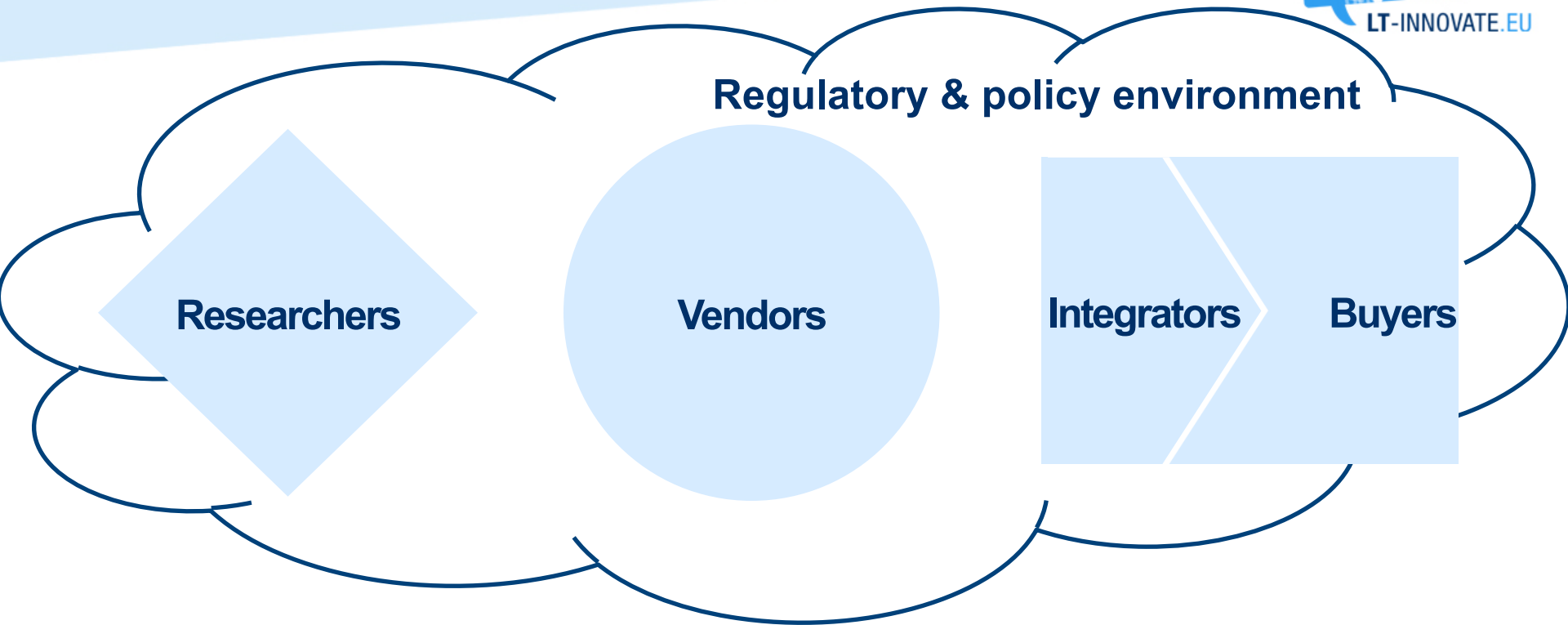
1. Market Figures relating to the LT Industry
  2. Info on EU Programs and Access to EU Funding
  3. Access to new clients, new sales channels inside & outside Europe
  4. Partnership facilitation
  5. Yearly Summit / Networking / Exchanges of best practices
  6. Value chain Upstream relationships (research)
  7. PR/Marketing/Communication Support
-



Need to:

- Ensure continual **funding** for their research
- Ease political pressure by showing that research has **impact** on innovation
- Establish **success stories** where their work adds value to the market
- Need long term and sustainable **business partnerships**

# POLICY GOALS

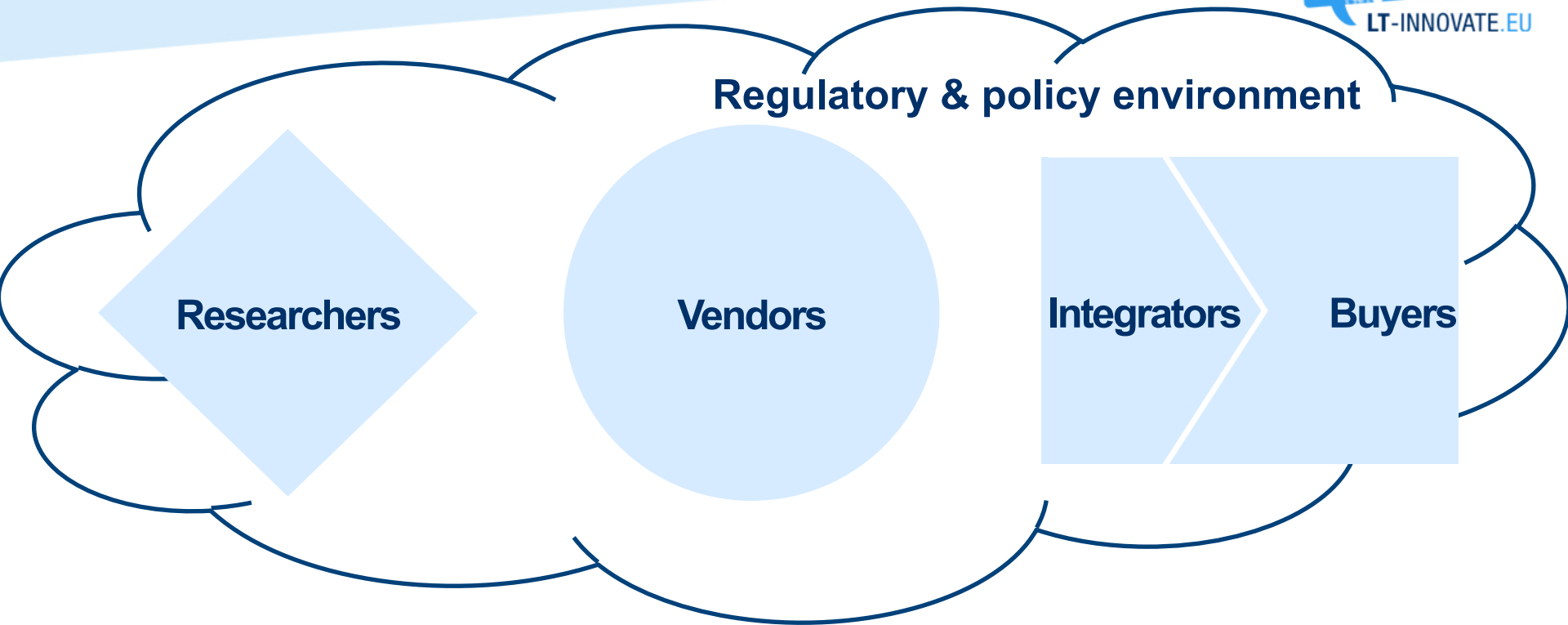


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## Policy makers:

- Want to re-launch **growth and employment**
  - **Support SMEs** almost as an article of faith
  - Recognise that SMEs are the **drivers of employment**
  - Recognise that SMEs support **higher tax burden** than large companies
  - Want to increase the **number of funded projects** with SME participation
  - Want to create a **friendly business environment** for SMEs...
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# POLICY GOALS



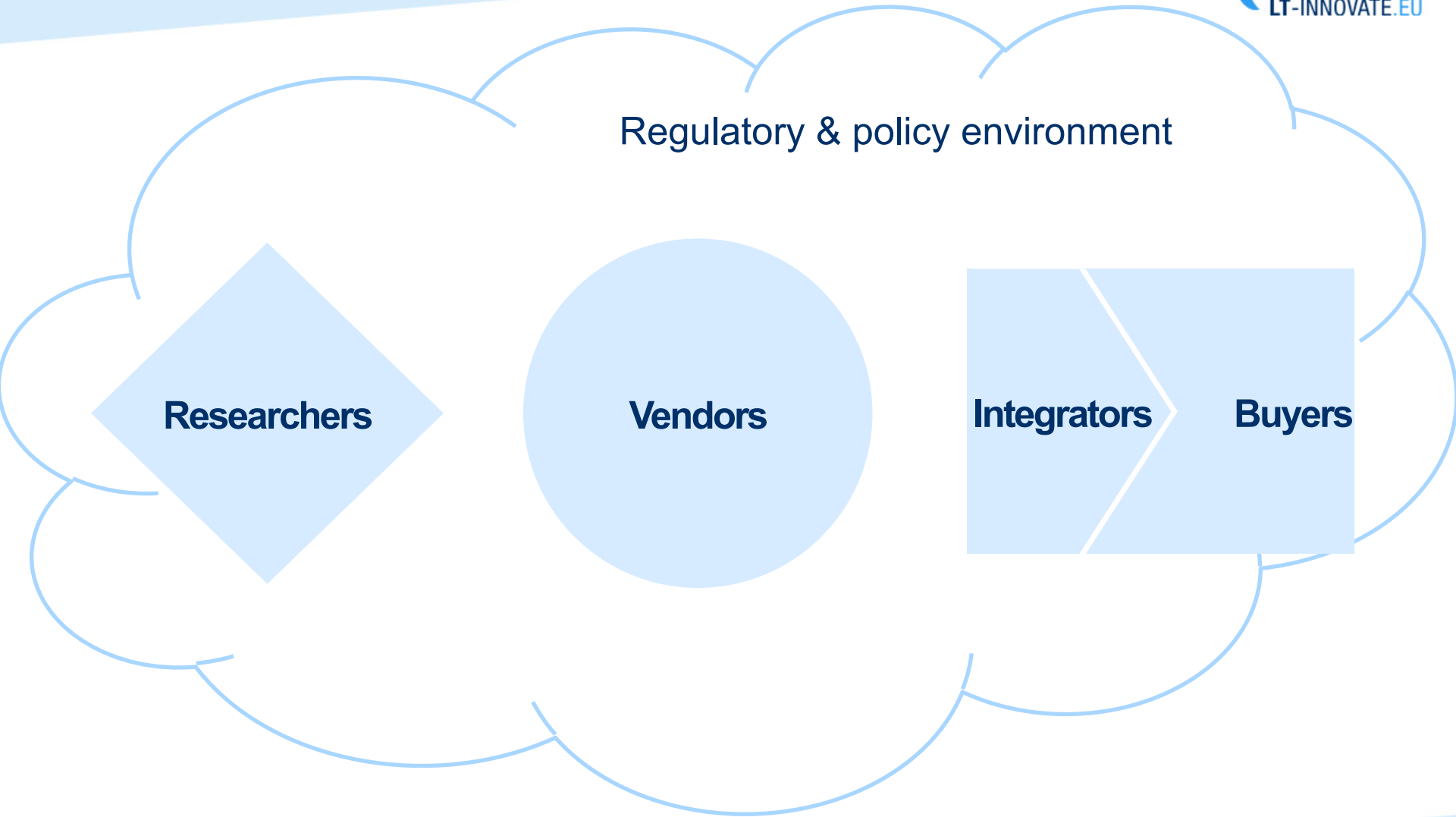
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SMEs are not taken seriously, inter alia because:

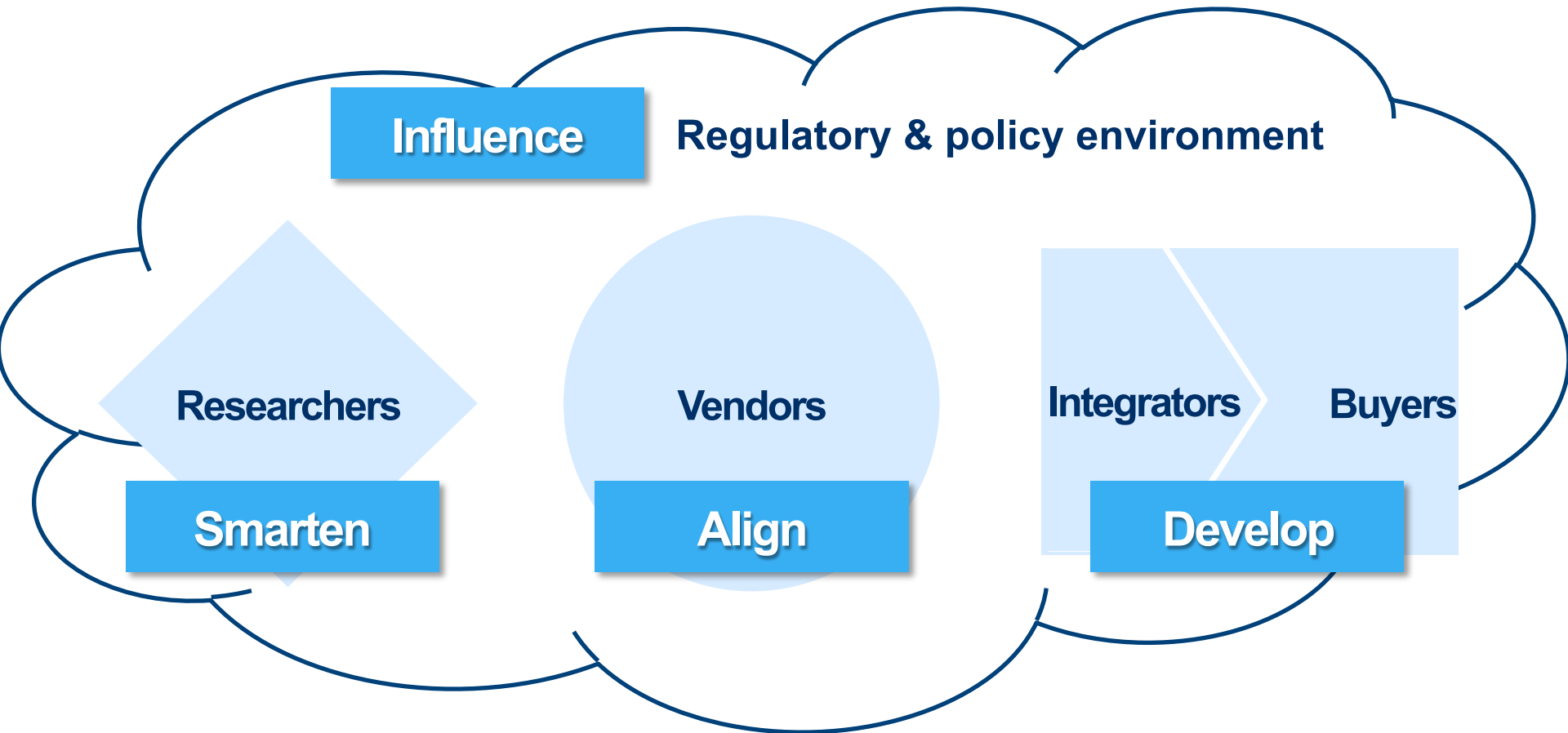
- they are **focused on short-term revenue** and not long term collaboration
  - they are **not well organised collectively**, hence:
    - they are not very adept at developing public affairs strategies
    - they do not have lobbying power
  - they are ill-equipped to deal with bureaucratic processes (subventions)
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# SUPPORT STRATEGY

# THE VALUE-CHAIN









## Help vendors collaborate

### What

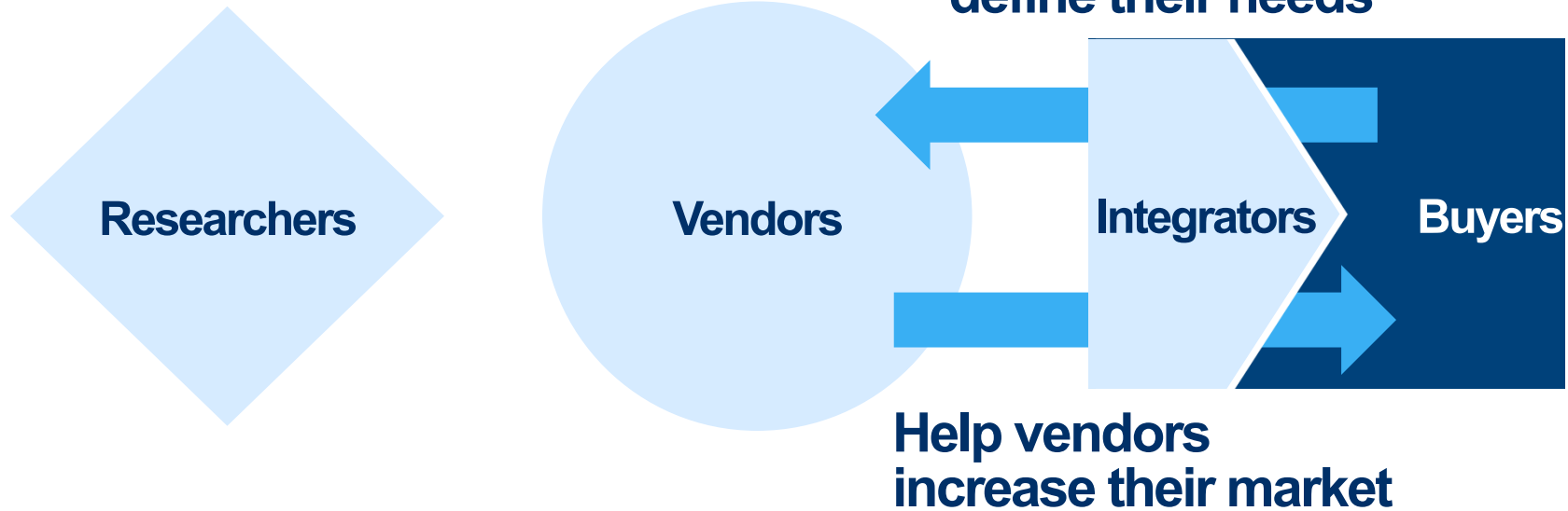
- Joint bidding for buyer opportunities
- Development of "pooled / mutualised" component / solution portfolios
- Effective standardisation
- Joint bidding for publicly funded projects

### How

- Partnering SIG
- Standardisation SIG
- Innovation brokerage (clusterisation)
- Experts' database (support for partnering)

### Outcome

- Increased visibility
- More credible service offer that covers broader market
- Increased international competitiveness



## What

- Inform buyers about solutions available
- Increase visibility of vendors in their key markets

## How

- Vendors' database
- Buyers' database
- Buyer Focus Groups
- Joint marketing actions (fairs, abroad)
- LT-Innovate Award

## Outcome

- Increased awareness of buyer needs on the vendor side
- Increased awareness of solutions available on the buyer side
- Increased visibility for vendors



December 2013

LT Vendors' Database



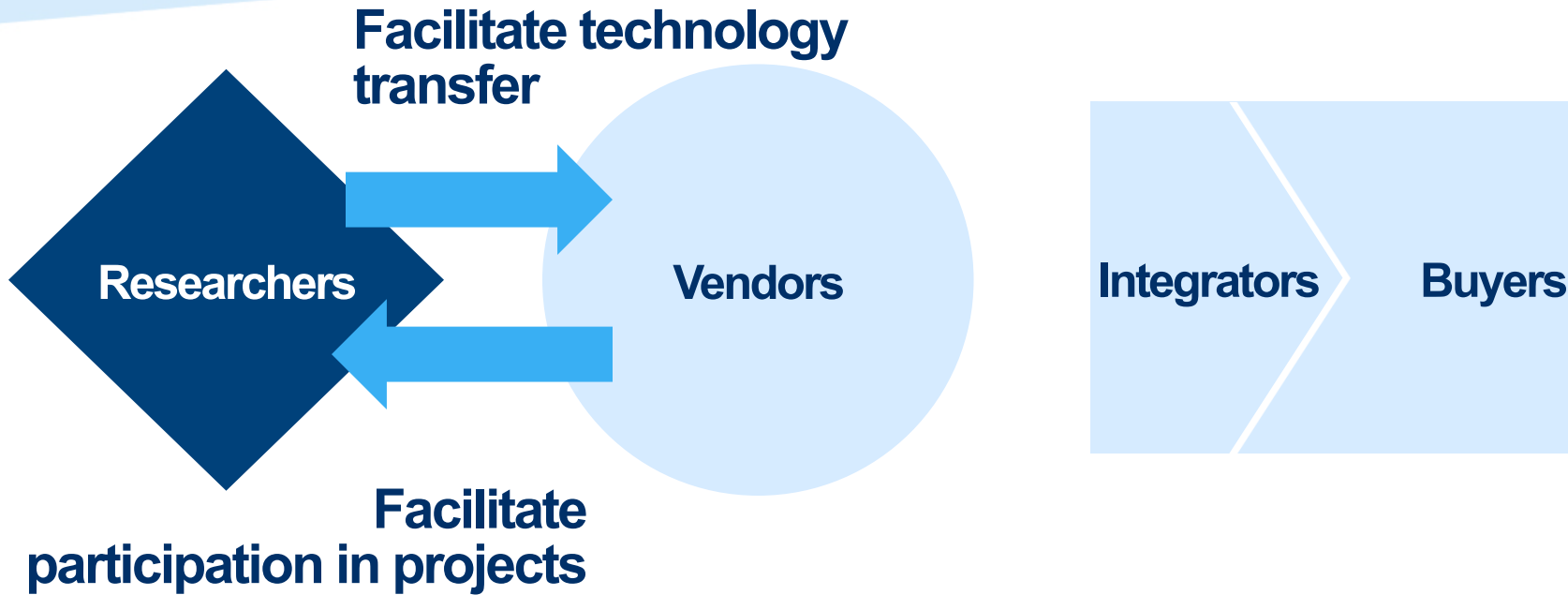
September 2013 – February 2014

Buyer Focus Groups

June 2014

LTi Summit (Brussels) with LT-Innovate Awards





## What

- Make R&D results available to industry
- Facilitate industry's participation in R&D projects

## How

- Researchers' database
- R&D results database
- Research Focus Groups
- Experts' database (support for project development)
- Innovation brokerage

## Outcome

- Research and vendor community re-connected
- Research is guided towards industry needs
- Research results are exploited

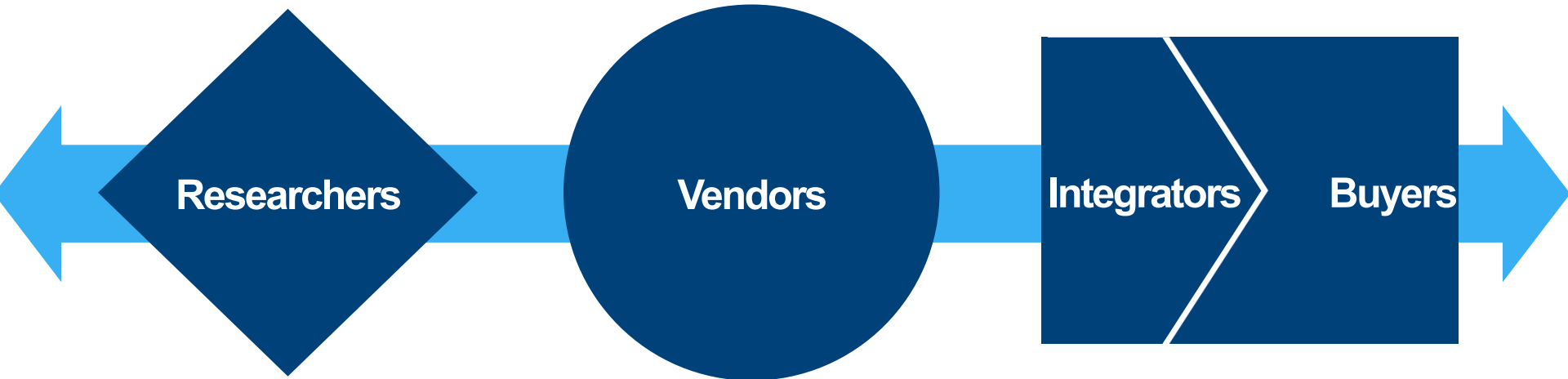


6-8 November 2013

Research Focus Group (Vilnius)



## Innovation Brokerage Events



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### What

Actors from the entire value chain meet to present opportunities and needs; the latter are matched

### How

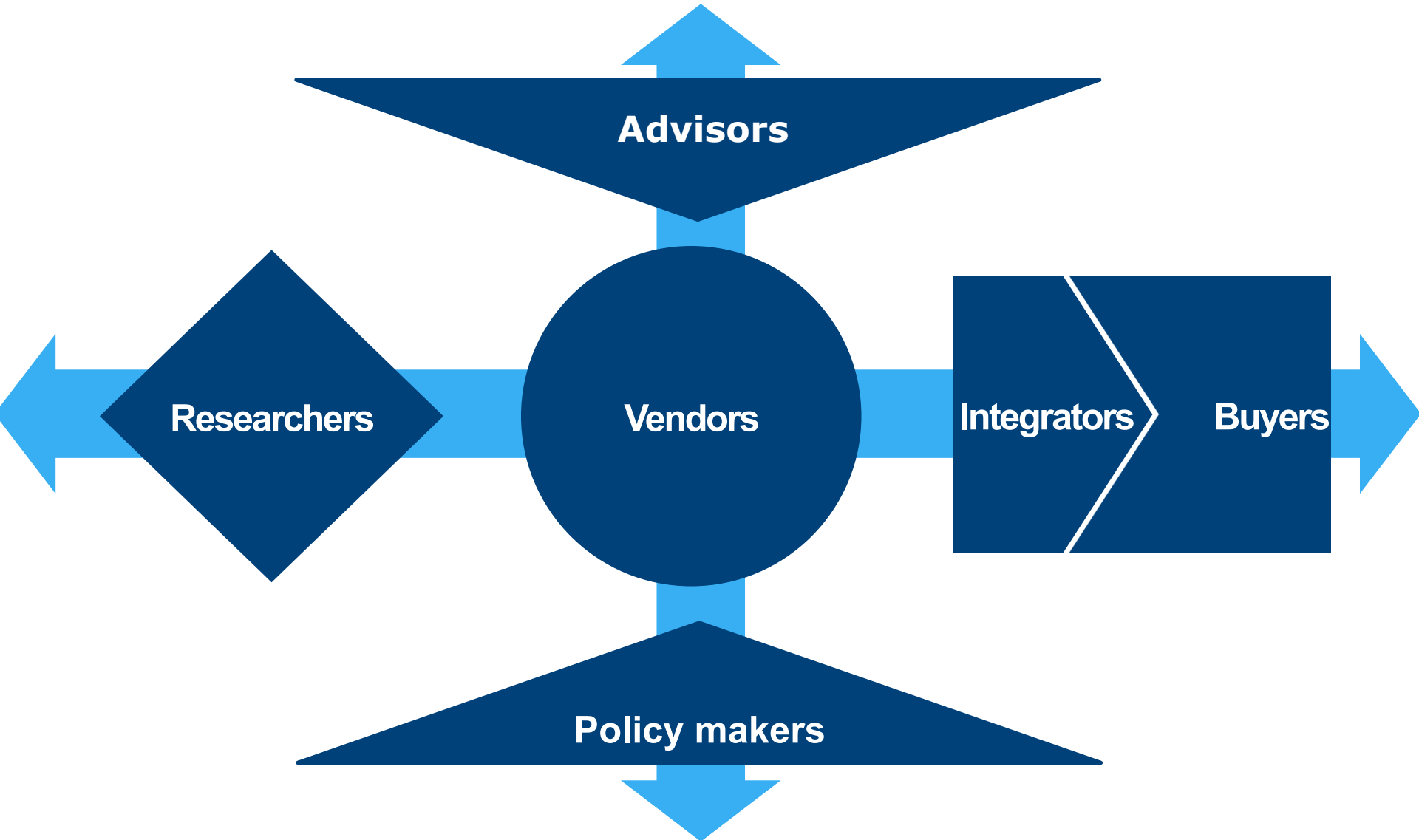
Value Chain Instantiation (build concrete value chain instances involving buyers, integrators, vendors and researchers)  
Develop event methodology in support

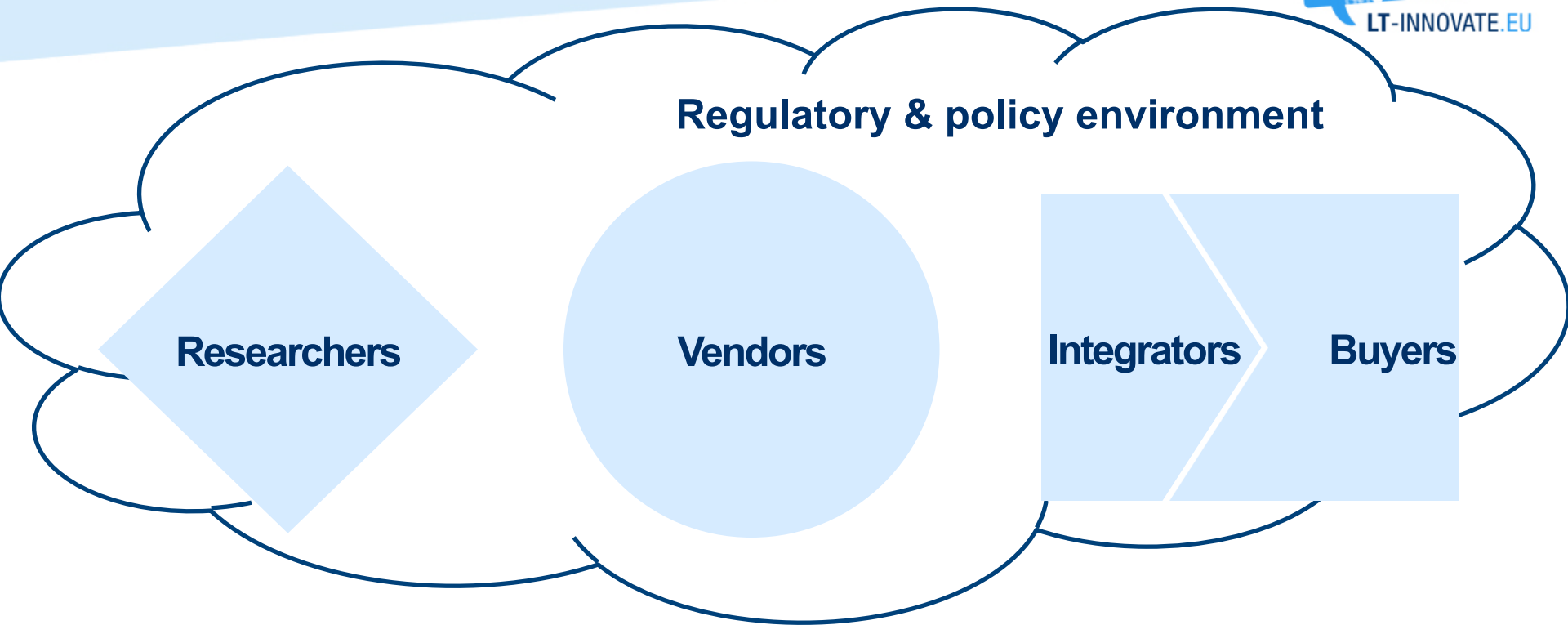
### Outcome

Smoother operation of the entire value-chain

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## Innovation Brokerage Platform





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## What

- Public affairs strategy

## How

- Monitoring
- Clear articulation of industry needs in terms of infrastructure, policy environment and support programmes

## Outcome

- Likelihood that political support will increase (programmes, policies, funding)
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## Infrastructure

- European Language Cloud

## Policy environment

- SME internationalisation should be supported
- Service Checks (advice re. internationalisation)
- Facilitation of joint-ventures for internationalisation
- EU Mutual Company
- Access to European VC

## Support programmes

- More collaborative innovation projects tailored for and driven by SMEs
- More support actions to facilitate collaboration

November 2013>

Language Cloud Support Action



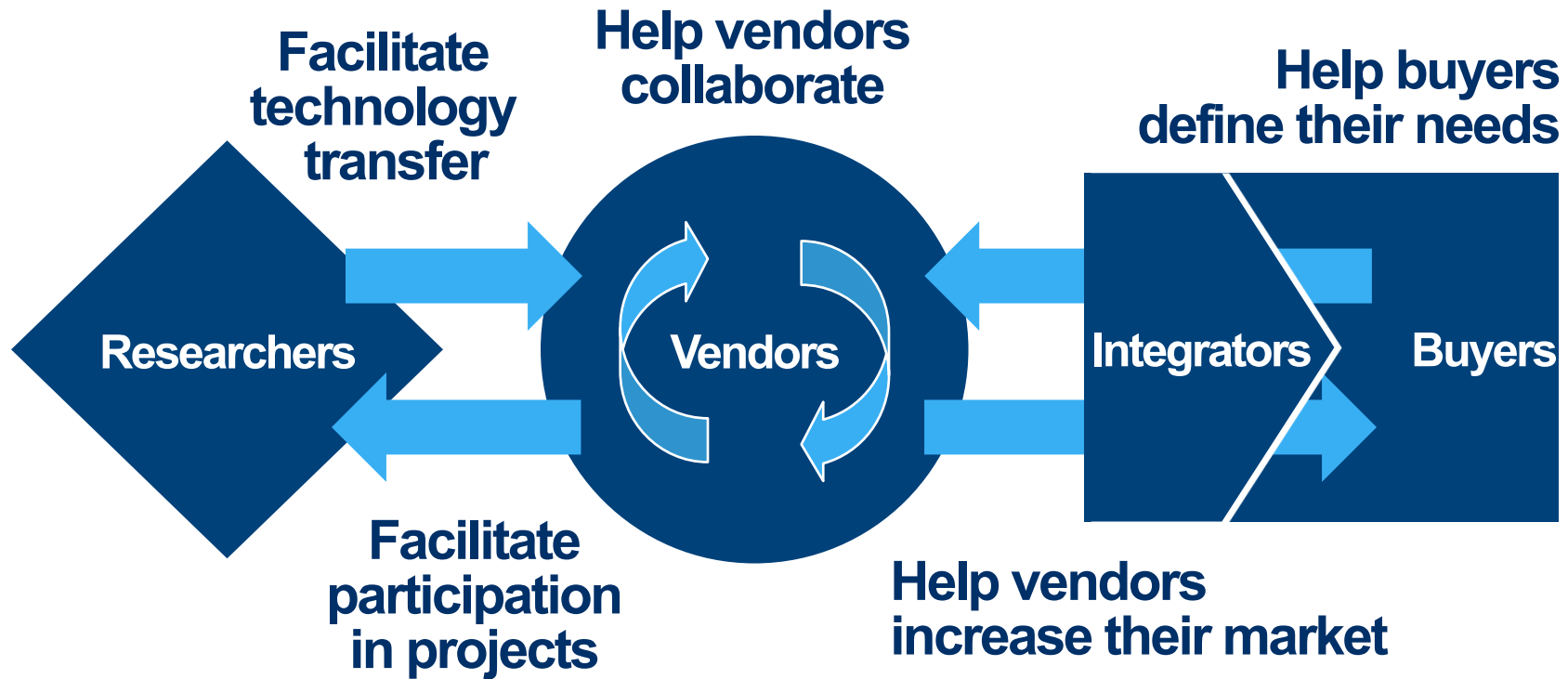
November 2013>

Conversational Interaction Technologies Support Action



# LTi SERVICES - SUMMARY

Public Affairs strategy



Innovation Brokerage Events

- LT-Innovate Summit
- LT-Innovate Award
- Partnering SIG
- Standardisation SIG
- Vendors', Buyers', Researchers', R&D results , Experts' database (and derivatives)
- Buyer Focus Groups
- Research Focus Groups
- Innovation brokerage events
- Joint marketing actions (fairs, abroad)
- EU Monitoring programme
- Articulation of industry needs (reports, position papers)
- Information channels (curation & social networks)



# DECISION MAKING

## ■ 2013-2015

- EU seed funding for LTi expires in February 2014
- New project on « conversational interaction technologies » (ROCKIT) starts in November 2013 (duration 2 years)

## Funding challenges in 2014

- Keeping up the LTN platform
- Funding continuous development of the Innovation Brokerage Platform
- Organising the 3<sup>rd</sup> LT-Innovate Summit

## SUSTAINABLE BUSINESS MODEL

- Membership fees
- Collective services
- Event entrance fees
- Publishing
- On-demand services
- EU projects

## MEMBERSHIP FEES (2013-14)

Core membership fee: ??.

Regular membership fee: ??

Associate membership: free of charge

Redefined / confirmed at next AGM

# DECISIONS



## MEMBERSHIP

Issuance of Certificates of Membership  
New applications for membership of LTi Ltd

## BOARD OF DIRECTORS

Re-appointment of current members  
Appointment of new members

## OFFICERS

Director(s)  
Company Secretary  
Accountant



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THANK YOU!